



**City of Orlando**  
**Buddy Dyer, Mayor**

**Orange County**  
**Richard T. Crotty, Mayor**

November 13, 2006

Mr. Jeff Green  
Vice President and CEO – Florida  
Nemours  
4901 Vineland Road, Suite 200  
Orlando, Florida 32811

Dear Mr. Green:

Over the course of the last several months, we have followed with interest and engaged in discussions regarding Nemours' \$250 million proposed investment in healthcare services for the children of our community.

As you are aware, the University of Central Florida has received approval to build a medical school at Lake Nona, and The Burnham Institute chose to locate their east coast headquarters in Orlando, including a University of Florida research program. This combination has laid the foundation for a "medical city" to develop in the Lake Nona community, and the presence of Nemours--inclusive of its Biomedical Research Program--will further strengthen this concept.

Together, joined by UCF President John Hitt, we encourage Nemours to leverage the synergies of these prestigious research institutions by locating within this emerging bio-medical and life sciences cluster in Lake Nona.

Central Florida residents are fortunate to already have two of the nation's leading hospital systems right here in our backyards--Florida Hospital and Orlando Regional Healthcare, each recognized as one of America's Best Hospitals for the quality services they provide. For decades, Arnold Palmer Children's Hospital and Florida Hospital have been dedicated to serving the children of our community. These renowned systems, combined with Nemours' ability to meet unmet pediatric healthcare needs, is an unprecedented opportunity for our region.

During our recent meetings and discussions, we have encouraged each of our healthcare providers to develop a coordinated plan for children's healthcare services emphasizing the tremendous experience and expertise of each hospital. Avoiding duplication of services to maximize the value of resources should be the end goal for all of us.

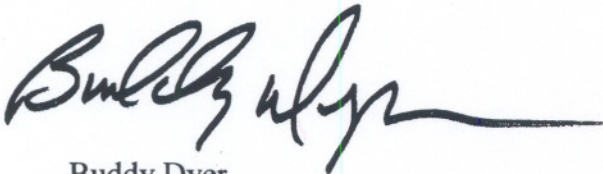
To assist with the creation of that coordinated plan for children's healthcare, we will bring together our key staff with representatives from each healthcare partner to discuss a process that will bring resolution to this critical issue.

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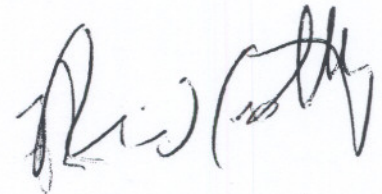
In further support of a collaborative solution, on the agendas of the November 28th Board of County Commissioners meeting and the December 11th Orlando City Council meeting will be resolutions supporting a Nemours Children's Hospital at Lake Nona.

We are confident in and continue to encourage the leadership of both Nemours and Orlando Regional Healthcare to reach a resolution that serves the best interests of children and families in Central Florida.

Sincerely,



Buddy Dyer  
Orlando Mayor



Richard T. Crotty  
Orange County Mayor

cc: Lars Houmann, President - Florida Hospital  
John Hillenmeyer, President - Orlando Regional Healthcare  
Orlando City Council Commissioners  
Board of County Commissioners